

Terms of reference of the Remuneration Committee

1. Constitution

- 1.1 The Remuneration Committee (the “Committee”) is established pursuant to a resolution passed by the Board of Directors (the “Board”) of the Fujikon Industrial Holdings Limited (the “Company”) at its meeting held on 26 September 2005.

2. Membership

- 2.1 Members of the Committee shall be appointed by the Board from amongst the members of the Board and shall consist of not less than three members and a majority of which should be independent non-executive directors of the Company.
- 2.2 The chairman of the Committee shall be appointed by the Board and shall be an independent non-executive director of the Company.
- 2.3 The appointment of the members of the Committee may be revoked, or additional members may be appointed to the Committee by separate resolutions passed by the Board and by the Committee. An appointment of Committee member shall be automatically revoked if such member ceases to be a member of the Board.

3. Secretary

- 3.1 The secretary of the Committee shall be appointed by the Board. In the absence of the secretary of the Committee, Committee members present at the meeting may elect among themselves or appoint another person as the secretary for that meeting.

4. Proceedings of the Committee

4.1 *Notice of Meeting:*

- (a) Unless otherwise agreed by all the Committee members (either orally or in writing), a meeting shall be called by at least seven days’ notice. Such notice shall be sent to each member of the Committee, and to any other person invited to attend. Irrespective of the length of notice being given, attendance of a Committee member at a meeting constitutes a waiver of such notice.

* *For identification purpose only*

- (b) A Committee member may and, on the request of a Committee member, the secretary to the Committee shall, at any time summon a Committee meeting. Notice shall be given to each Committee member in person orally or in writing or by telephone or by email or facsimile transmission at the telephone number or facsimile number or address from time to time notified to the secretary by such Committee member or in such other manner as the Committee members may from time to time determine.
- (c) Any notice given orally shall be confirmed in writing as soon as practicable and before the meeting.
- (d) Notice of meeting shall state the purpose, time and place of the meeting and shall be accompanied by an agenda together with other documents which may be required to be considered by the members of the Committee for the purposes of the meeting. An agenda together with other documents which may be required should be delivered to all Committee members not less than three days before the intended date of the Committee meeting (or such other period as all the Committee members may agree).

4.2 ***Quorum:***

The quorum of the Committee meeting shall be two members of the Committee, a majority of which shall be the independent non-executive directors.

4.3 ***Frequency:***

Meetings shall be held at least once every year to set policy on executive directors' and senior management's remuneration, and to fix the remuneration packages for all directors and senior management. Meetings may be held in person, or by means of such telephone, electronic or other communication facilities as permit all persons participating in the meeting to communicate with each other simultaneously and instantaneously, and participation in such a meeting shall constitute presence in person at such meeting.

- 4.4 No Committee member may vote on any resolution of the Committee regarding his own remuneration.

5. **Written Resolutions**

- 5.1 Written resolutions may be passed by all Committee members in writing. A resolution in writing signed by all the Committee members shall be as valid as if it had been passed at a meeting of the Committee and may consist of several documents in like form each signed by one or more of the Committee members.

6. **Overriding principles**

- 6.1 Remuneration levels should be sufficient to attract and retain the directors and senior management needed to run the company successfully without paying more than necessary.
- 6.2 No director should be involved in deciding his own remuneration.

6.3 The Committee should consult the chairman and/or chief executive about their remuneration proposals for other executive directors. The Committee should have access to independent professional advice if necessary.

7. Alternate Committee members

7.1 A Committee member may not appoint any alternate.

8. Authority of the Committee

8.1 The Committee may exercise the following powers:

- (a) to review any proposed service contract with any director or senior management before such contract is entered into and to make recommendation to the Company's human resources department for any changes to the proposed terms of such contract ;
- (b) to make recommendations regarding the remuneration, bonuses and welfare benefits of the executive directors and the senior management;
- (c) to request the Board to convene a shareholders' meeting (if necessary) for purposes of removing any director and to dismiss any employees if there is evidence showing that the relevant director and/or employee has failed to discharge his duties properly;
- (d) to have access to sufficient resources in order to perform its duties;
- (e) to obtain outside legal or other independent professional advice at the expenses of the Company on any matters within these terms of reference as it considers necessary and to secure the attendance of outsiders with relevant experience and expertise, if it considers this necessary;
- (f) to review from time to time these terms of reference and to make recommendation to the Board any changes it considers necessary; and
- (g) to exercise such powers as the Committee may consider necessary and expedient so that their duties under section 9 below can be properly discharged.

8.2 The Committee should be provided with sufficient recourses to discharge its duties.

9. Duties

9.1 The duties of the Committee shall be:

- (a) to make recommendations to the Board on the Company's policy and structure for all directors and senior management remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;
- (b) to review and approve the management's remuneration proposals with reference to the board's corporate goals and objectives;

- (c) to determine, with delegated responsibility the remuneration packages of individual executive director and senior management, including benefits in kind, pension rights and compensation payment, including any compensation payable for loss or termination of their office or appointment, and make recommendations to the Board on the remuneration of non-executive directors.

The Committee should consider factors such as salaries paid by comparable companies, time commitment and responsibilities of the directors, employment conditions elsewhere in the group and desirability of performance-based remuneration;

- (d) to consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the group;
- (e) to review and approve compensation payable to executive directors and senior management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
- (f) to review and approve compensation arrangements relating to dismissal or removal of directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;
- (g) to ensure that no director or any of his associates is involved in deciding his own remuneration;
- (h) to review and/or approve matters relating to share schemes under Chapter 17 of The Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the “**Listing Rules**”); and
- (i) to consider and implement other matters, as defined or assigned by the Board or otherwise required by the Listing Rules from time to time.

10. Reporting procedures

- 10.1. The secretary shall, at the beginning of each meeting, ascertain and record the existence of any conflicts of interest and minute them accordingly. The relevant member of the Committee shall not be counted towards the quorum and he must abstain from voting on any resolution of the Committee in which he/she or any of his/her associates has a material interest, unless the exceptions set out in the Listing Rules apply.
- 10.2. Full minutes of the meetings of the Committee and all written resolutions of the Committee should be kept by the secretary of the Committee and should be open for inspection at any reasonable time on reasonable notice by any member of the Board. Such Committee meeting minutes should record in sufficient detail the matters considered and decisions reached, including any concerns raised by member(s) of the Committee or dissenting views expressed. The secretary of the Committee shall circulate the draft and final version of the minutes of the meeting of the Committee or, as the case may be, written resolutions of the Committee to all members of the Committee for their comment and records within a reasonable time after the meeting or before the passing of the written resolutions.

11. Annual general meeting

- 11.1 The chairman of the Committee or in his absence, another member of the Committee or failing this, his duly appointed delegate, shall attend the annual general meeting of the Company and be prepared to answer questions at the annual general meeting on the Committee's activities and their responsibilities.

12. Reporting responsibilities

- 12.1 The Committee shall report to the Board after each meeting.

13. Continuing application of the bye-laws of the Company

- 13.1 The bye-laws of the Company regulating the meetings and proceedings of the directors so far as the same are applicable and are not replaced by the provisions in these terms of reference shall apply to the meetings and proceedings of the Committee.

14. Powers of the Board

- 14.1 The Board may, subject to compliance with the bye-laws of the Company and the Listing Rules (including the Corporate Governance Code set out in Appendix 14 to the Listing Rules or if adopted by the Company, the Company's own code of corporate governance practices), amend, supplement and revoke these terms of reference and any resolution passed by the Committee provided that no amendments to and revocation of these terms of reference and the resolutions passed by the Committee shall invalidate any prior act and resolution of the Committee which would have been valid if such terms of reference or resolution had not been amended or revoked.

15. Publication of the terms of reference of the Committee

- 15.1 The Committee should make available its terms of reference, explaining its role and the authority delegated to it by the Board by including them on the website of the Company and on the website of The Stock Exchange of Hong Kong Limited.

Adopted on 26 September 2005 and amended on 26 March 2012, 27 March 2020 and 18 January 2023.